

Merton Council
**Healthier Communities
and Older People
Overview and Scrutiny
Panel**



Date: Thursday 23 February 2012
Time: 7.15 p.m.
Venue: Committee Rooms C, D and E
Merton Civic Centre, London
Road, Morden SM4 5DX

SUPPLEMENTARY AGENDA

10. Update on Developing Merton Commissioning Group

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Healthier Communities and Older People Overview and Scrutiny Panel

Date 23.02.12

SUBJECT: Merton Clinical Commissioning Group (MCCG) Update

Agenda Item: 10

LEAD CONTACT: Dr Howard Freeman

POSITION: Interim Co-chair, MCCG

ORGANISATION: Merton Clinical Commissioning Group

OFFICER CONTACT: Eleanor Brown

RECOMMENDATION:

- The Healthier Communities and Older People Overview and Scrutiny Panel is asked to comment on the progress to date of the MCCG towards achieving Authorisation as a Clinical Commissioning Group (MCCG) subject to Act of Parliament.

1. EXECUTIVE SUMMARY AND PURPOSE OF REPORT

This paper highlights the progress of the Merton CCG to achieve shadow CCG status by March 2012 as part of the Merton CCG aim to become an authorised CCG by March 2013. The achievement of Authorisation is subject to a number of gateways throughout 2012 and the Health Bill being passed as an Act of Parliament.

2. DETAILS

Context

In November 2011 the local general practitioners voted to become a borough-based CCG, coterminous with the London Borough of Merton. This decision means that Merton CCG is able to progress with their aspiration to become a shadow CCG by March 2012 and a fully authorised CCG by March 2013.

Progress towards Authorisation is as follows:

2.1 Leadership

- November 2011 borough-based configuration called Merton Clinical Commissioning Group (MCCG) established – consisting of 25 practices in Merton with total population of 204,000 residents (now covering all 26 practices in Merton).
- Steering group made up of GPs from a majority of practices within MCCG, a Sutton & Merton PCT Non-executive Director, Director of Adult Services (Borough of Merton), Director of Public Health for Sutton & Merton PCT, Acting Borough Managing Director for both Sutton & Merton, and the senior

managers from the PbC groups. In addition, practice manager and practice nurse representatives are in attendance. The Steering Group meets monthly.

- The steering group is supported by MCCG Executive Team which is currently made up of Dr Martyn Wake and Dr Howard Freeman (MCCG interim co-chairs), Dr Geoff Hollier and Dr Nav Chana, Rakhshi Memon, Sima Haririan and Eleanor Brown (Senior Managers).

2.2 Merton CCG Vision, Priorities and Operating Model

- Our vision, priorities and operating model are based on previous work from Merton GPs and senior managers. This work is being tested and updated with the steering group, and with member practices on 31.1.12 and 29.3.12. We welcome the comments and suggestions already made from colleagues in the Merton borough.

2.3 GP Engagement and Communications

- We will be finalising a draft communication and public engagement strategy with support from Communication Team SW London Cluster.
- GP engagement includes the steering group meeting and specific events for all Merton practices on a regular basis. On 31 January we ran a GP engagement event for all of Merton's 26 GP practices with 82 delegates attending. There is another event planned on 29 March and further events as part of ongoing OD highlighted until at least July.
- We plan to publicly launch MCCG on attainment of shadow status.
- The interim chairs are in dialogue with MPs, councillors and local authority colleagues.

2.4 Transition Plan and Milestones

- MCCG have developed a transition plan to move MCCG to green status for shadow by 31 March. The plan has been shared with the membership and clinical engagement attributed to all areas of the plan.
- We are working with SMPCT borough teams to identify contributions which individual members of the SMPCT team can offer. In addition, we are looking for support from Cluster, (e.g. communications) and local authority colleagues.
- The MCCG is in discussion with Sutton CCG and other CCGs in relation to sharing best practice in order to make progress as fast as possible.

2.5 Closure of Federation

The Federation was formally closed at the 21 December Board meeting. Performance management of commissioning for Merton practices is now through the existing PbC groups with their constituent practices until such time as the two borough-based commissioning groups have assimilated the performance management into their working processes. This provides the responsible mechanism for ensuring practices are furnished with the appropriate information to continue to support QIPP, review spend/activity, and movement to fair shares. The paper for closure of the Federation was shared with Transition Team at SW London Cluster in December 2011.

3. RESOURCE/CONTRIBUTION

3.1 Organisational and Leadership Development

- We are supported in our development by Ernst & Young and Office of Public Management (OPM) who are providing us with a full range of organisational development (OD) support both as an organisation and for individual clinicians. They are helping us to ensure our governance is appropriate for shadow status in March 2012.

3.2 SMPCT/SW London Support

- Dr Martyn Wake (interim co-chair), Adam Wickings and Eleanor Brown are looking at contribution which all staff now working in SMPCT can offer in order to ensure MCCG is ready for shadow form on 1 April.
- We are working with Adam Wickings and Jonathan Bates (CEO, Sutton CCG) to look at work which needs to continue to be done jointly in order to ensure delegation is as strong as possible and where it doesn't make sense to split service redesign etc. up, e.g. EOLC. This work is also helping us to look at where we need to work with other local CCGs, e.g. Wandsworth.

3.3 Commissioning Support Requirements

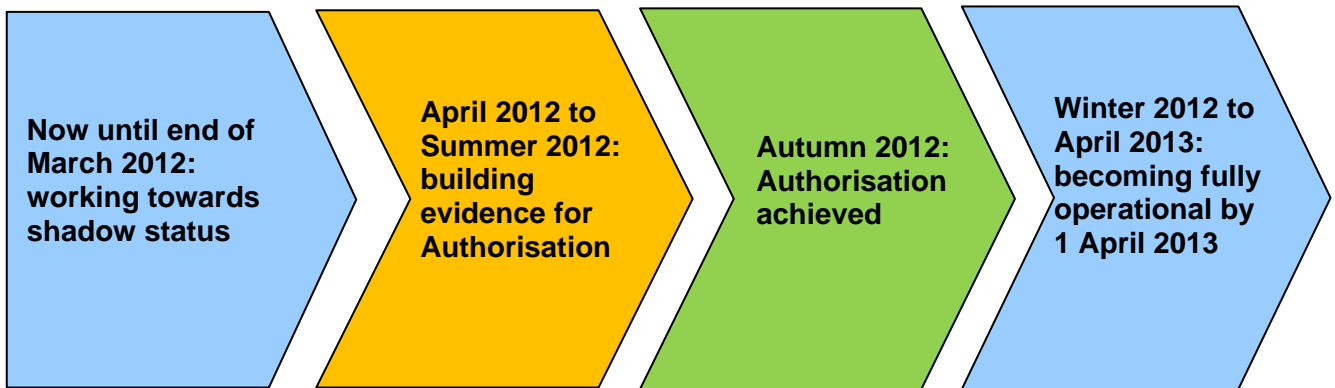
The MCCG is currently working on our requirements for commissioning support with SW London PCT colleagues. Simon Williams is providing the MCCG with a draft paper to suggest support which might be offered from the local authority. Our budget for management cost is based on a weighted capitation which is approximately 165,000 population. We are therefore looking to the most efficient and effective commissioning support open to us.

4. COMMISSIONING 2012/13

- 4.1 CSP:** MCCG is actively involved in the creation of the CSP for Sutton and Merton and the SW London PCTs 2012/13. We are currently developing our Business Plan 2012/13. The long term conditions programme is part of this plan and being shared with the Merton Shadow HWBB today.
- 4.2 Quality, Innovation, Productivity & Prevention (QIPP):** MCCG is working with SMPCT and SW London Cluster colleagues to identify the appropriate split and responsibility for QIPP in Merton for 2012/13. In addition, work continues to ensure active participation at clinical level with member practices through members' events and other fora. Throughout February we are developing a Merton QIPP which is owned by clinicians.
- 4.3 Contracting 2012/13:** MCCG Executive Team is working with colleagues in the ACU and SMPCT to ensure clinical engagement in contracting and CQUIN development 2012/13. Representation at Clinical Quality Review Groups (CQRGs) for current year and future contracting are in place. NHS Sutton & Merton's budget is in the process of being finalised and the Merton CCG budget will be split out as part of that process.
- 4.4 Delegation:** As part of our working towards shadow status for 1 April 2012 managers and clinicians are working to establish where we wish to work separately and jointly with other CCGs to commission services. We are also establishing the appropriate working process for these delegated responsibilities including setting up individual CCGs, one for Merton CCG and one for Sutton CCG. The MD for Sutton & Merton is involved in these discussions.

Next steps

Our timetable – important milestones



5. CONSULTATION UNDERTAKEN

N/A

6. OFFICER CONTACTS

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Eleanor Brown, Senior Manager – eleanor.brown2@nhs.net